

EXHIBIT F

NATALIE REESER v HENRY FORD HOSPITAL
DEPOSITION OF FIONA BORK

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UNITED STATES DISTRICT COURT
EASTERN DISTRICT OF MICHIGAN
SOUTHERN DIVISION

NATALIE REESER,

Plaintiff,

v

Case No. 2:14-cv-11916-GCS-MJH
Hon. George Caram Steeh

HENRY FORD HOSPITAL,

Defendant.

/

DEPOSITION OF FIONA BORK

Taken by the Plaintiff on the 16th day of March,
2015, at the office of Keith D. Flynn, 600 W. Lafayette
Blvd., Detroit, Michigan at 11:00 a.m.

APPEARANCES:

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<p style="text-align: center;">Page 113</p> <p>1 phlebotomist just to ask another supervisor or to 2 ask another employee, "Could you cover this shift"?</p> <p>3 A No. It's--you need to get approval from your 4 supervisor. That is clear to everybody. That has 5 always been clear.</p> <p>6 Q Okay. Are you saying that Martha Wiseheart has 7 never covered for a phlebotomist?</p> <p>8 A I know of one time that she watched the desk.</p> <p>9 Q So why couldn't--why isn't that something that 10 people did?</p> <p>11 A There was a requirement to have a TB test read, and 12 there is only a certain--you have to have it read 13 within a certain amount of time. 14 So this person unfortunately didn't plan, 15 you know, the way that they should have, to get 16 their TB test read when they didn't have to cover 17 the site. 18 So I was forced to let that person go get 19 read at the time. Otherwise they would have to 20 repeat the whole thing over again.</p> <p>21 Q And that's a break. Right?</p> <p>22 A It's not a break. They were paid.</p> <p>23 Q Aren't breaks paid?</p> <p>24 A Yeah.</p> <p>25 Q Is there a difference between a break and a lunch</p>	<p style="text-align: center;">Page 115</p> <p>1 Liptag (phonetic), Stephanie Hope, Rachel Holliman 2 (phonetic).</p> <p>3 Q Anyone else?</p> <p>4 A Yeah, Heather Adamo (phonetic).</p> <p>5 Q Anyone else?</p> <p>6 A Not that I can recall.</p> <p>7 Q And these are all phlebotomists?</p> <p>8 A Correct.</p> <p>9 Q Okay. Let's go through them one at a time. 10 Shantay, explain what happened with her.</p> <p>11 A She came to work, signed in, left the job site and 12 then came back.</p> <p>13 Q How long was she gone?</p> <p>14 A Thirty-something minutes.</p> <p>15 Q What site was this?</p> <p>16 A Nursing home.</p> <p>17 Q Now you had indicated earlier that people take lunch 18 at a nursing home when everyone else takes lunch. 19 Right?</p> <p>20 A Not a nursing home. Nursing home we are only there 21 from 5:00 a.m. to 9:00 a.m. I said physician 22 office.</p> <p>23 Q Oh, I apologize.</p> <p>24 A That's okay.</p> <p>25 Q So what is the lunch policy for nursing homes?</p>
<p style="text-align: center;">Page 114</p> <p>1 time, a lunch period at Henry Ford?</p> <p>2 A Yes.</p> <p>3 Q What is the difference?</p> <p>4 A A lunch period is a 30-minute unpaid break, unpaid 5 period.</p> <p>6 Q Because they're different. Right?</p> <p>7 A They are different.</p> <p>8 Q What is a break?</p> <p>9 A A break is something that happens--it can happen 10 throughout the day. You're not allowed to leave 11 your work area. It's during working hours. You're 12 paid at that time. 13 You might like go into a back room or 14 something, but you're at your site.</p> <p>15 Q Can you think of a single employee who was 16 terminated for taking a lunch break?</p> <p>17 A No.</p> <p>18 Q Can you--you can't think of a single one?</p> <p>19 A No.</p> <p>20 Q Can you think of a single one who was terminated for 21 leaving the site to take a lunch break?</p> <p>22 A No. I can think of a couple of employees that were 23 terminated for abandoning their job site.</p> <p>24 Q Okay. Who can you think of?</p> <p>25 A Natalie Reeser, Shantay Stewart (phonetic), Eric</p>	<p style="text-align: center;">Page 116</p> <p>1 A They don't get a lunch. It's a four-hour shift.</p> <p>2 Q I see, okay. So she just showed up and left with no 3 explanation?</p> <p>4 A Yeah. She took her son to the babysitter.</p> <p>5 Q How did you find that out?</p> <p>6 A The nursing home contacted me, let me know that I 7 had an employee that left the site. Then I sat down 8 with her and asked her what happened, and she was 9 honest and told me.</p> <p>10 Q But at the time she didn't tell you about that?</p> <p>11 A No.</p> <p>12 Q Eric, what was his situation?</p> <p>13 A He was upset with co-workers, used an expletive and 14 walked out of the site and went to his car, and then 15 came back later.</p> <p>16 Q How much later?</p> <p>17 A I don't recall. Maybe it was 30/40 minutes later.</p> <p>18 Q How was his attendance prior to this?</p> <p>19 A Good.</p> <p>20 Q What was the expletive?</p> <p>21 A The "F" word.</p> <p>22 Q What was the disagreement with his co-workers about?</p> <p>23 A It was about the centrifuge and the table that it 24 was put on, and where they were going to have the 25 table, and he had moved it to a spot he thought was</p>

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<p style="text-align: center;">Page 121</p> <p>1 can't remember how many though. 2 Q More than five? 3 A I don't know. I would have to look. 4 Q Eric, you said he didn't have any tardies or any attendance issues? 5 A Not that I recall. 6 Q He could have, but you just don't remember today? 7 A I don't--correct. I don't recall, yeah. 8 Q Stephanie? Same question for Stephanie? 9 A Yeah. I'd have to look to be sure. 10 Q You don't remember? 11 A I don't--nothing stands out, but I don't want to say 12 no if that is not correct. 13 Q Rachel? 14 A I don't know. 15 Q Heather? 16 A I don't know. It was long ago, so-- 17 REPORTER: I'm sorry? 18 THE WITNESS: It was long ago, so-- 19 Q (By Mr. Flynn) Which of these is the most recent? 20 A I would say Eric and Stephanie would be the two that 21 would be the more recent ones. 22 Q When were they terminated? 23 A Probably a couple of years ago. 24 Q Since Natalie was terminated, has anyone else been</p>	<p style="text-align: center;">Page 123</p> <p>1 their performance. 2 Then I send it back to them. If they have 3 questions, concerns, then they contact me. It's a 4 pretty simple process. It's all electronic, so-- 5 Q Okay, and when would you do your evaluation relative to when they do their own? 6 A There are set time periods, so they--I think it's--I 7 don't know if it's May or June. You get an 8 E-mail that mid-year reviews are due by a certain 9 time, and they get the review form, mid-year review 10 form opens up for the employee to access and 11 evaluate their performance. 12 Then they send it to me, and I evaluate it 13 and send it back to them. 14 Q What kinds of things are you evaluating? 15 A There is different pillars, and there is goals that 16 are set, so it depends on the different--there is 17 different categories. 18 Q So explain what you mean by "pillars" and by 19 "goals." 20 A There is goals set at the beginning of the year. 21 The company rolls down goals to us as a department 22 that we need to meet, and then you have the 23 opportunity to set a personal goal if you choose to 24 do that.</p>
<p style="text-align: center;">Page 122</p> <p>1 discharged by you or by H.R. for job abandonment in your department? 2 A No. 3 Q Are you aware of other employees who skipped out to go shopping on Black Friday? 4 A No. 5 Q No, you've never been made aware of other employees who have done that? 6 A No. 7 Q And you also said that you are responsible for evaluating performance. Is that-- 8 A Correct. 9 Q Again, just wait for me to ask the question. 10 A Oh, I thought that was your question. 11 Q It was, but I always have to leave off with the question so that it's not confusing and we don't go back and forth. It's just the way of things unfortunately. 12 You said that you are responsible for 13 performance evaluations of your employees. Right? 14 A Correct. 15 Q What is that process like? 16 A There is a mid-year review, and the employees 17 evaluate their own performance, and they submit that 18 to me through the H.R. portal, and then I review</p>	<p style="text-align: center;">Page 124</p> <p>1 The employee does, and then the goals that 2 I set are basically, you know, come from upper 3 management, and there are a couple of goals that we 4 customize to our own department, like about error 5 rates or defect logs, that sort of thing that 6 relates to the job that they're doing. 7 Then there is categories that--like 8 safety. There is HIPAA. There is things like, you 9 know, our Standards of Excellence, how people work 10 together, the type of work that they do, patient 11 interactions, keeping the work place clean, safe 12 environment, that sort of thing. 13 Q Is there a metric that goes along with this? 14 A There is a rating system, so-- 15 Q Could you explain that? 16 A The rating system? I mean, it's a company rating 17 system, so it's--you could get a 2, a 3, a 4, 5. I 18 can't remember if there is a 1 or not. 19 Q Is there some guidepost to allow you to understand which number to assign? 20 A What do you mean? 21 Q Like how do you know whether or not someone has performed at a 5 as opposed to a 4? 22 A Well, 5 is exemplary performance. It's a leader. 23 That is someone that--I mean, a change-maker. That</p>

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<p style="text-align: center;">Page 133</p> <p>1 Q Did you grant those requests?</p> <p>2 A For Natalie? Yeah. I worked around each one that I</p> <p>3 could. If I didn't have coverage, then I couldn't,</p> <p>4 but I always try with everybody.</p> <p>5 Q Now you wanted to try and--you wanted to--it was</p> <p>6 almost like you were distinguishing between a good</p> <p>7 phlebotomist from a good employee.</p> <p>8 What did you mean by that? Was there some</p> <p>9 other criteria you look at to judge Natalie's</p> <p>10 performance?</p> <p>11 MR. MIGLIO: Objection as to the form of</p> <p>12 the question.</p> <p>13 THE WITNESS: Well, I wasn't sure what you</p> <p>14 were asking me about good employee. That is very</p> <p>15 broad.</p> <p>16 Q (By Mr. Flynn) Okay. Well, what was your confusion</p> <p>17 about that?</p> <p>18 A Because I think she is good with patients, but I</p> <p>19 wouldn't say that somebody who doesn't follow</p> <p>20 policies is a good employee.</p> <p>21 Q So how many times can you count that she did not</p> <p>22 follow policies?</p> <p>23 A Three that I recall immediately.</p> <p>24 Q And two of those are Internet-related. Correct?</p> <p>25 A Correct.</p>	<p style="text-align: center;">Page 135</p> <p>1 the question.</p> <p>2 THE WITNESS: What do you mean, what would</p> <p>3 happen?</p> <p>4 Q (By Mr. Flynn) What would happen if she didn't take</p> <p>5 her lunch that day?</p> <p>6 MR. MIGLIO: Same objection.</p> <p>7 THE WITNESS: I don't know. I'm not sure</p> <p>8 what you are asking me.</p> <p>9 Q (By Mr. Flynn) Would she be disciplined for not</p> <p>10 taking a lunch?</p> <p>11 A No.</p> <p>12 Q Why would she not be disciplined for not taking a</p> <p>13 lunch?</p> <p>14 MR. MIGLIO: Same--</p> <p>15 THE WITNESS: Why would she be disciplined</p> <p>16 for--</p> <p>17 Q (By Mr. Flynn) Not taking a lunch?</p> <p>18 MR. MIGLIO: Is it not taking a lunch or</p> <p>19 taking a lunch?</p> <p>20 THE WITNESS: Yeah.</p> <p>21 Q (By Mr. Flynn) Not taking a lunch. Why would she</p> <p>22 not be--why would she not be disciplined for not--or</p> <p>23 for taking--for not taking a lunch?</p> <p>24 MR. MIGLIO: Objection to the form of the</p> <p>25 question.</p>
<p style="text-align: center;">Page 134</p> <p>1 Q And the other one was probably her termination?</p> <p>2 A No, her job abandonment.</p> <p>3 Q Well, wasn't she terminated for job abandonment,</p> <p>4 according to Henry Ford?</p> <p>5 A Yes.</p> <p>6 Q So it's the termination?</p> <p>7 A No. It was the job abandonment.</p> <p>8 Q Okay. Well, what specifically did she violate?</p> <p>9 A She violated the policy of not leaving a site</p> <p>10 without proper authorization.</p> <p>11 Q And where is that policy to be found?</p> <p>12 A It's in our policy that she signed every year. It's</p> <p>13 in our binder.</p> <p>14 Q Okay. So is it something unique to Outreach that</p> <p>15 you drafted and put into the employee handbook?</p> <p>16 A No. That is a policy anywhere in the hospital.</p> <p>17 Q So are you suggesting that she never requested to</p> <p>18 take lunch the day that she left?</p> <p>19 A What I'm saying is she didn't request approval. She</p> <p>20 didn't get approval to leave, which is the policy.</p> <p>21 Q Well, we'll get to the events of that day. What</p> <p>22 would happen if she didn't take her lunch?</p> <p>23 A If she didn't take her lunch, she would--</p> <p>24 Q For instance, the day that she left for lunch?</p> <p>25 MR. MIGLIO: Objection as to the form of</p>	<p style="text-align: center;">Page 136</p> <p>1 THE WITNESS: Are you asking me would she</p> <p>2 be disciplined for staying at her site and not</p> <p>3 taking a lunch?</p> <p>4 Q (By Mr. Flynn) Correct.</p> <p>5 A No.</p> <p>6 Q So your testimony today is that employees could</p> <p>7 disregard the mandatory lunch policy?</p> <p>8 MR. MIGLIO: Same objection.</p> <p>9 THE WITNESS: They can disregard the</p> <p>10 mandatory policy. She was--that site--</p> <p>11 Q (By Mr. Flynn) That is a "yes" or "no" question. I</p> <p>12 mean, can you disregard the mandatory lunch policy,</p> <p>13 or can you not?</p> <p>14 MR. MIGLIO: Objection as to the form of</p> <p>15 the question.</p> <p>16 THE WITNESS: The policy is that you</p> <p>17 contact me if you can't take a lunch.</p> <p>18 Q (By Mr. Flynn) Okay. Well, are you saying that she</p> <p>19 didn't contact you to say that she was going to take</p> <p>20 a lunch?</p> <p>21 A She did not call me and seek approval for taking a</p> <p>22 lunch, to leave a site unattended, close the site.</p> <p>23 She did not have my approval, which is the policy.</p> <p>24 Q Now typically how long does it take you to get</p> <p>25 people their--get people approval to leave for</p>